Dear Parents:

We look ahead to this new academic year with excitement, hope, and a great deal of relief. When I joined VMI in late 2020, the Corps of Cadets was still trying to get used to the complexities of masks, modified schedules, seating restrictions, and limited movement on post and in barracks. The anticipation of a normal academic year is something we can all delight in together.

Despite the challenges of the last year, the strength of the Corps of Cadets never faltered and successes were never hard to find. From the classroom to the intense training activities to the athletic fields, cadets continued to reach goals, defy odds, and proudly represent the Institute.

A unique two-day matriculation kicked off the last academic year at a time when no one could predict how the next few months would go. Even with the challenges of the coronavirus pandemic, the Corps completed fall and spring field training exercises (FTX), and milestone activities like Ring Figure and Breakout still took place. NCAA athletes faced postponements, evolving schedules, regular COVID testing, and empty stands, but that didn’t stop their dedication to their sports. In fact, the football team played a spring season and not only had its first winning season in 40 years, but also won the Southern Conference Championship, kept the Silver Shako for a second season, and nearly won their first FCS playoff game ever.

Regardless of how someone drives into VMI, there are examples of updates to the post infrastructure and physical plant. The two-lane Anderson Drive bridge and sidewalks, the Scott Shipp Hall additions and renovations, and the recently completed VMI Police building greet those arriving at the Institute. The progress along Main Street for the new aquatic center is impressive; I was proud to be part of the groundbreaking for this facility and look forward to it being accessible for many aspects of the VMI experience.

And in the midst of all of this, VMI faced a year of its own high-profile review and change. A new superintendent would be a major change for any college, but at VMI, much more transformation occurred. Cadets returned from Christmas furlough with the Jackson statue no longer in front of Old Barracks and the Memorial Parade prior to May commencement transitioned to name and honor all VMI cadets and alumni who died serving our country. The VMI Board of Visitors, along with leadership, took a great deal of time to look at VMI through a lens of diversity, equality, and inclusion and will continue to do so to ensure that every cadet, faculty, staff, and alumnus feels a part of the VMI legacy.

New faces will be front and center for cadets as they arrive on post. Col. Adrian Bogart ’81, commandant, and Lt. Col. Jamica Love, chief diversity officer, will take leading roles in the development and training of the Corps this year and beyond. I have full confidence in these individuals. The experience, education, and commitment to their areas are top notch and I believe you will see this for yourself very soon.

My door remains open, and I’m committed to continue listening to cadets, faculty, staff, alumni, and parents as we look to the road ahead. I encourage you to take time to review the One Corps—One VMI: A Unifying Action Plan where we will focus on five outcomes:

1. Honor
2. Diversity and Inclusion
3. The VMI Brand
4. Competing and Winning
5. One VMI

Your involvement and support in this endeavor are important as we bring opportunities to all the men and women who have chosen VMI as the right educational pursuit for them.

Respectfully,

Superintendent
Virginia Military Institute
Keydets Win SoCon Title

A spring football season was history-making enough. But then, the Keydets won the Southern Conference championship for the first time since 1977, maintained ownership of the Silver Shako trophy after a win over the Citadel, and for the first time in program history, VMI earned an automatic bid to the NCAA FCS playoffs.

It was a special season for fans and alumni as well. The last time VMI won the SoCon title was more than 20 years before most current cadets were born. The eight-game spring schedule ended with the Keydets finishing 6-1—the first game planned for Feb. 20, 2021 against Chattanooga was postponed.

As the excitement remained strong after the season ender against the Citadel, players, coaches, and staff joined together in Marshall Hall the next morning to learn their fate in the FCS. It was announced that VMI was to play James Madison University April 24 in Harrisonburg. The playoff opponent is no stranger, as the teams, less than an hour’s drive apart, had played each other 13 times since 1982, and the last time meeting was in 2009. JMU finished its regular season 5-0.

With less than 7,000 people in the stands due to COVID regulations, the VMI sea-
manship of the Silver Shako trophy after a win over the Citadel, and for the first time in

against the Citadel, the cheers were loud with a sell-out, 3,000-person crowd.

Vaccine confirmation must be shared with VMI before arrival.

Visit www.vmi.edu/safereturn for details about the submission process and other COVID-19 protocols.
Commissioning

Commissioning into the armed services is a goal for many cadets, and with good reason. With its emphasis on virtues such as honor, duty, and service, plus the obligation to take responsibility for self and others, a military career can serve as an excellent springboard to a civilian career later in life.

Each year, over half of the graduating class accepts a commission, and many VMI graduates make the military a career. Options are active duty, National Guard, or Reserves.

At VMI, ROTC is an integral part of the Institute’s mission to produce citizen-soldiers. Each cadet is required to take eight semesters of ROTC training, regardless of whether he or she plans to commission, with Army ROTC being the default unit for cadets who have not chosen an ROTC program.

The discipline inculcated by ROTC serves cadets well in all of their future endeavors, and it is quite possible and even common for a cadet to commission even if he or she entered the Institute unsure about commissioning.

VMI’s Army ROTC program is the largest in the country and commissions more second lieutenants that any other Army ROTC unit in the nation. It has won the prestigious MacArthur Award, given by the U.S. Army Cadet Command, several times in recent years. The VMI Air Force ROTC is the seventh largest in the nation. The Naval ROTC unit (Navy and Marine Corps) is one of the top commissioning units in the nation. It is also the second-largest NROTC commissioning source into the prestigious and challenging Naval Nuclear Propulsion Program. The NROTC program also provides a pathway for select cadets who are interested in commissioning in the U.S. Coast Guard.

With a multitude of service branches and career paths to choose from, all cadets should strongly consider commissioning as military service is looked upon quite favorably by civilian employers, who value highly the specialized skills that veterans often bring.

Cadets should be aware that waivers are available for a number of medical conditions, and that each branch of the service has different medical requirements.

It is not uncommon for cadets entering VMI to select an ROTC unit, only to discover some time later that they would prefer to be part of another. Cadets wishing to switch from one ROTC unit to another should make their wishes known as early in their cadetships as possible.

Army ROTC

VMI’s Army ROTC is by far the largest of the three ROTC units on post—and offers a plethora of career paths. There are 17 basic branches in the Army, ranging from Infantry to Chemical Corps to Cyber Warfare and Medical Service Corps. Within each branch are numerous career opportunities for cadets.

Cadets of all majors are welcome to seek a commission in the Army. Scholarships are available for both high school seniors and current cadets. For additional information on how to apply for four- and three-year scholarships visit www.goarmy.com/rotc.

Cadets commissioning with an Army scholarship will be required to serve four years on active duty, followed by four years remaining on active duty, or four years in the Army Reserve or the Army National Guard.

Cadets with or without a scholarship can also commission directly into the Army National Guard or the Army Reserve, which allows them to pursue a civilian career while serving their country on a part-time basis.

At VMI, 75 to 80% of cadets commissioning into the Army choose active duty, while the remainder choose to serve in the National Guard or Reserve. In fiscal year 2020, 124 VMI cadets commissioned into the Army, while 140 cadets from VMI, VWIL/MBU, and W&L commissioned as second lieutenants from VMI Army ROTC. For fiscal year 2021, approximately 138 cadets are on track to commission.

Army ROTC classwork stresses leadership training, Army structure, and functions. Army field training emphasizes physical training, marksmanship, land navigation, and tactical missions.

The Army offers a wide variety of summer training opportunities for cadets, including Airborne School, Air Assault School, Cadet Troop Leader Training, DoD-sponsored study abroad, and more.

Army ROTC cadets can also apply for internships with government organizations such as the National Security Agency, the Army Medical Department, and the Defense Forensic Science Center.

All of these summer programs are optional. Cadets who have been contracted into the Army must attend Advanced Camp, held at Fort Knox, Kentucky, the summer before their 1st Class year.

Navy/Marine Corps ROTC

Naval ROTC offers a wide variety of career paths in both the Navy and the Marine Corps. Over 50 VMI cadets (a.k.a.
“NROTC midshipmen”) commissioned into the U.S. Navy or Marine Corps during fiscal year 2020.

Prospective and current VMI cadets interested in commissioning in the Navy or the Marine Corps should be aware that NROTC scholarships are available for graduating high school seniors through rising 2nd Class cadets. Cadets in NROTC must maintain a minimum cumulative grade point average of 2.5 in order to be considered for a NROTC scholarship. Generally speaking, cadets must have a grade point average of 3.0 to 3.2 or higher in order to be competitive for a NROTC scholarship. Cadets of any major may seek a commission in the Navy or Marine Corps. However, the Navy prefers STEM majors for its future officer corps.

Cadets who are not awarded a NROTC scholarship may still commission into the Navy or Marine Corps if they are selected by a NROTC board for the College Program Advanced Standing (AS) program. The major difference between a NROTC scholarship and a NROTC College Program (AS) contract is that cadets who are awarded a (AS) contract do not receive the same financial support that a scholarship student enjoys (i.e. full tuition, book stipend, etc.). Both groups will commission into the Naval service following graduation from VMI.

Navy-option NROTC cadets spend their classroom time learning about leadership, Navy history, navigation, basic seamanship, Naval engineering, and Naval weaponry. Outside of the classroom, Navy-option NROTC cadets practice survival swimming skills in the pool; develop their navigation, seamanship and ship handling skills using the Conning Officer Virtual Environment (COVE) ship simulator; and learn the fundamentals of fixed-wing aviation using a state-of-the-art flight simulator.

Marine-option NROTC cadets begin their academics by studying Marine Corps history and the 11 Marine Corps leadership principles. Marine-option cadets progress through the NROTC syllabus by exploring amphibious warfare, maneuver warfare, and the evolution of warfare and their relevance in today’s complex operating environment.

Outside of the classroom, Marine-option NROTC training includes land navigation (day and night), leadership reaction courses conducted on the VMI North Post, and small unit leadership exercises—all of which serve to hone the cadet’s ability to think and act during periods of physical and mental duress.

Air Force ROTC

Commissioning numbers are strong for VMI’s Air Force ROTC, with approximately 30 new second lieutenants commissioning into the Air Force and two new second lieutenants commissioning into the Space Force in 2021. The Air Force welcomes cadets from all majors, although academic standards are high. There are approximately 36 different occupational specialties within the Department of the Air Force, which, as of December 2019, includes the U.S. Air Force and the newly established U.S. Space Force. At this time, all cadets wishing to join either the Air Force or Space Force should join Air Force ROTC.

Cadets wishing to become pilots should be aware that while private flying lessons are valuable, and do contribute to selection. they are not a requirement. The Air Force ROTC now has a flight simulator, which can help prospective pilots decide if a pilot slot is the right fit for them. In addition, Air Force ROTC cadets have the opportunity to fly with the Civil Air Patrol from the Roanoke and Lynchburg, Virginia, airports.

Recently, the Air Force has been granting fewer scholarships to college students, although this change has not affected the number of scholarships granted to high school students. High school seniors and 3rd and 4th Class cadets must meet minimum score requirements on the SAT and ACT; all applicants for an Air Force ROTC scholarship must have at least a 3.0 grade point average, though the SAT scores lower from 1240 for high school scholarships to 1100 for in-college scholarships. ACT drops from 26 in high school to 22 in college.

Scholarship applicants should be aware that there is a national competition for scholarship money. Factors determining the assignment of scholarships include commander’s ranking, physical fitness, and grade point average. Parents should be aware that while some scholarships cover the full amount of tuition at VMI, no scholarships cover the cost of room and board.
Facilities

The Institute continues to advance with renovations, transportation improvements, and new construction projects. In the past year, Preston Library and Scott Shipp Hall brought enhancements in the academic experience for cadets and faculty, and the VMI Police moved into a new headquarters. Also, the access to post via Jordan’s Point was improved by a new two-lane bridge and sidewalk over Woods Creek.

Aquatic Center

Work continues on VMI’s new aquatic center, officially known as the Corps Physical Training Facility Phase III (Aquatic Center). The center, which is expected to be completed in late 2022, is being built alongside North Main Street, immediately adjacent to the Corps Physical Training Facility. The center will be connected to the Knights of Pythias building.

The pool will be 50 meters long and 25 yards wide. The pool will allow for water polo, diving competitions, and for high water entry exercises, often done in years past in the Maury River.

State funding—about three-quarters of total cost of the $44.2 million facility—was included in the biennial budget proposed by Gov. Ralph Northam ‘81, and that funding remained in the budget as it passed through both houses of the General Assembly. The remainder of the overall cost of the project came from private donations.

When the aquatic center is completed, it will bring to an end the phased approach for athletic facility renovations and additions that began in 2014, which included renovations of Cormack and Cocke Halls and the building of the Corps Physical Training Facility, which opened in the fall of 2016, providing significant and enhanced indoor fitness training elements for cadets, as well as home to the Institute’s NCAA track teams. The building provides a venue for ROTC and individual cadet physical training in inclement weather. Altogether, the three phases of the Corps Physical Training Facility cost $164 million.

Preston Library

A $19.2 million renovation of Preston Library completed this year with cadet needs foremost in mind brought a variety of study seating options, as well as consistent Wi-Fi access throughout the building, expanded VMI archives, and a fire sprinkler system. This was first renovation of the library in almost 25 years.

Utility Upgrades

A part of the $33.2 million Post Infrastructure Project, the steam plant located behind barracks underwent its first renovation in three decades with the goal of increasing energy efficiency and allowing Physical Plant staff to operate the boilers with modern controls. In addition, a 250-kilowatt generator
was added to provide a backup heat source for barracks and Crozet Hall in the event of an emergency, a new water line was put in, and the storm water management system was upgraded.

**VMI Police Building**

The VMI Police moved into their new headquarters, located at the Letcher Avenue entrance to post, in early 2021. The $5.6 million project, with nearly 9,000 square feet of space, has been built to withstand the 180-mile-per-hour winds of a Category 4 hurricane. Inside, there’s bullet-proof glass between staff and visitors, along with dedicated rooms for processing evidence and fingerprints. Upstairs, an emergency operations center with a smart whiteboard and televisions for news broadcasts can accommodate eight people working in it at once.

**Scott Shipp Hall**

In early January, the 28,000-square foot addition, plus the newly renovated 1955 portion of Scott Shipp Hall, were opened for cadet and faculty use, with ample natural light and spaces set aside for cadet collaboration and study. Renovation of the original 1918 portion of the building is now underway, with completion of the $43.2 million project expected by early November. This is one of VMI’s most heavily used academic buildings.

**Lackey Park Parking Lot**

Just in time for the 2021–22 academic year, a parking lot for cadet cars will be available at Lackey Park, off Greenhouse Road in the vicinity of Rockbridge County High School. For the past several years, VMI has rented space for cadet vehicles at a parking lot off U.S. 60 east of Lexington, but that will no longer be necessary.

The new, $3.5 million lot will include safety features such as security lighting and a fence. Cadets will travel to and from the lot via an Institute-provided shuttle.

**Chessie Nature Trail Bridge**

A long-awaited project for the Institute and for the community is underway. A pedestrian bridge carrying the Virginia Military Institute-owned Chessie Nature Trail over the South River is expected to be replaced by early fall 2021. The original bridge was washed away by Hurricane Isabel in 2003, and ever since then, trail users have had to detour onto Stuartsburg Road to continue on the trail, which is a 7.2-mile journey from Lexington to Buena Vista.

A majority of the funding for the $2.08 million project is coming from a grant from the Eastern Federal Lands Access Program and VMI. Additional funding came from the Industrial Development Authority, which is made up of community members from Lexington, Buena Vista, and Rockbridge County.

During the months of construction, the Chessie Nature Trail remains open to the public.
Standards

Cadet Life

Blue Book

The Blue Book contains the rules and regulations that govern a cadet’s daily life, from matriculation to graduation. Cadet knowledge and understanding of “status”—right place, right time, right uniform, doing the right thing—is a constant and continuous point of emphasis. It is the responsibility of all cadets to know when they are in an “all right” status and when to place themselves on report. Cadets should refer to the Blue Book with frequency and ask questions if unsure of rules or procedures.

Honor Code

Cadets live by the VMI Honor Code, which states that “A Cadet will not lie, cheat, steal, nor tolerate those who do.” The honor system is a single-sanction system which means that any breach of the Honor Code results in dismissal.

The Honor Court is comprised of fourteen 1st and 2nd Class cadets and is responsible for educating cadets on the Honor Code. In addition to education, the Honor Court is responsible for adjudicating reported violations of the Honor Code.

Dating

VMI’s military-based regimental system operating in the close quarters of barracks requires strict rules about relationships within the Corps. No cadet may date another cadet within his or her chain of command. Since the focus of the 4th Class year is training, all dating within the Corps is prohibited during the 4th Class year.

Love Named Chief Diversity Officer at VMI

After nearly two decades of experience in student engagement, behavioral intervention, and accountability in higher education, Dr. Jamica N. Love has been named the chief diversity officer at VMI and appointed a lieutenant colonel in the Virginia Militia.

She was chosen from a competitive pool of candidates in a national hiring search. The decision to create a permanent chief diversity officer position was made by the VMI Board of Visitors in late October 2020. Following that decision, a search committee was created with representatives from Institute leadership and the Board of Visitors, along with faculty and staff from a wide variety of areas across post.

“She stood out and will be the right person at the right time,” said Michael Hamlar, member of the VMI Board of Visitors and also a member of the search committee. “It’s an honor to recommend her for this position, and we are excited to see what she accomplishes.”

Through the development of programs and initiatives, Love is tasked with a mission focused on guiding the strategic direction of the Institute’s diversity, equality, and inclusion initiatives. Her office is located in Smith Hall, and she reports to Maj. Gen. Cedric T. Wins ‘85, VMI superintendent.

“Her experience and education will bring a wealth of good ideas and meaningful change to VMI,” said Wins. “I look forward to working closely with Dr. Love to bring new opportunities to the Corps of Cadets and the entire VMI community to connect and grow.”

Love earned both her doctoral degree in higher education administration and her master’s degree in counseling psychology from Northeastern University. She earned a bachelor’s degree in general experimental psychology from Emmanuel College, also in Boston.

She has held roles at Roxbury Community College, Pine Manor College, and Eastern Nazarene College, among other schools, where her responsibilities often focused on student life, campus morale, compliance, suicide prevention, and the implementation of multicultural and social justice programs. Most recently, she has served as a keynote speaker for national and regional conferences addressing diversity, equality, and inclusion in education.

“I desire to guide students to be principled individuals and responsible citizens as it pertains to their development and understanding of equality, equity, and inclusion,” said Love.

Motor Vehicle Use for Cadets

VMI restricts most cadet use of automobiles, and the Institute expects consistent and continued parental support for these policies. Only 1st Class cadets with full class privileges are authorized to register, maintain, and operate a motor vehicle in Rockbridge County. However, 2nd and 3rd Class cadets who are active members of drilling Reserve or National Guard units outside of Rockbridge County may request permission to store a car in VMI-designated parking areas for the sole purpose of attending drill.
Upon returning for the start of the fall semester, 1st Class cadets must register their vehicles. Beginning with the 2021–22 academic year, all cadet vehicles will be housed at the new Lackey Park parking lot north of post. No cadets will be allowed to park their vehicles on post. Plans for shuttle services from post to the new Lackey Park lot are being developed.

Parents are reminded that parking fines and penalties for unauthorized vehicles or non-registered cadet vehicles are strictly enforced.

Also strictly enforced will be the 15-mile-per-hour postwide speed limit and parking in unauthorized spaces generally marked by yellow stripes. Exceptions are made for major conferences and Corps events.

Use of Social Media

VMI takes the proper use of social media very seriously. Social media is constantly monitored by law enforcement, media organizations, and others. If a post to any social media site, such as Jodel or Twitter, is perceived as threatening, racist, sexist, homophobic, or otherwise inappropriate, the consequences can be serious for the cadet who made the post. Though cadets may believe they are posting anonymously, the source of a post can be discovered, opening that cadet up to legal action being taken against them or dismissal from the Institute.

Parents should remind their cadets that social media sites such as Facebook, Twitter, and Instagram are checked by employers to screen applicants for hire and by the federal government for security clearances. Careless posts could possibly be used as the basis to deny a cadet employment or the security clearance needed for employment in the future.

A good rule for social media posts is, “If you wouldn’t want your family to see it, you shouldn’t post it.”

Parents are encouraged to follow official VMI accounts and those administered by the VMI Parents Council to ensure they are receiving accurate information. Parents should also be wary of social media accounts that have spread misinformation in past years as they mimic official VMI accounts, which are listed on page 19.

Post Safety

Weapons

VMI’s weapons policy is governed by state law, which prohibits possessing, carrying, or storing any weapon by any person, except a police officer, in any building on post and at any event held on post. This restriction applies to everyone: cadets (except where authorized by the Cadet Weapons Policy), parents, faculty, staff, and the public.

Cadets are not allowed to bring personal weapons onto VMI property unless they are current members of the skeet or marksmanship clubs and have the appropriate permit. Other exceptions to this policy are very rare. Cadets who wish to bring a privately owned weapon to VMI for official business must submit a permit to the superintendent through the Commandant’s Office.

Alcohol and Drug Use

Preventing underage drinking is one of the major goals of VMI’s alcohol and drug use policy. Not only is underage drinking illegal, but it is also quite dangerous.

All new cadets must complete “Alcohol eCheckup To Go,” an online training program, before matriculation. Throughout the year, the Center for Cadet Counseling offers events focused on substance use/abuse prevention to increase cadets’ awareness of the dangers of alcohol abuse.

Cadets caught with alcohol in barracks are automatically referred for substance abuse education offered by the counseling center.

Though strict rules, stiff penalties, and constant briefings deter most cadets from serious alcohol incidents both on and off post, parents should remind

Cadets in the guard room can monitor barracks with a camera security system.—VMI Photo by Kelly Nye.
cadets of the risks associated with infractions of these rules.

Disciplinary actions following a first violation, either on or off post, include several months of confinement, many hours of marching, demerits, and conduct probation. Cadets involved in two alcohol-related offenses are eligible for suspension. A third offense may result in suspension.

Without parental support, VMI cannot prevent underage drinking and alcohol abuse. Parents are urged not to make local houses available to cadets as locations for parties or to make alcohol available to underage cadets or to any cadet in violation of Institute regulations. This includes tailgating, where alcohol is prohibited for everyone.

VMI maintains a zero-tolerance stance in regard to the illegal use of drugs. The use of illegal drugs and the illegal use of prescription medications by cadets will normally result in automatic dismissal.

General Order (GO) 53, Policy on Prohibiting Controlled Substances and Drug Paraphernalia, authorizes VMI to randomly test cadets on a periodic basis for the presence of illegal drugs and controlled substances.

Security in Barracks
www.vmi.edu/GO63

VMI utilizes closed-circuit cameras in barracks as a law enforcement and security tool.

The cameras are used to optimize the cadet guard team’s and the officer in charge’s ability to be aware of unusual or suspicious activity and to provide a record should a violation of the law take place.

Cadets in the guard room can see the arches on the closed-circuit TV. The officer in charge, a member of the commandant’s office staff, can see the courtyards and the stoops, but cannot see into any cadet rooms.

Footage can be requested only under certain conditions and following specific procedures outlined in GO 63.

Doors to cadet rooms are authorized to be locked from Taps to Reveille Sunday through Friday, and from Taps to 8 a.m. Sunday morning.

The cadet guard team uses radios to report unusual or suspicious activity. All cadets, whether on guard duty or not, are expected to be aware of their surroundings and report unusual or suspicious activity.

Emergency Management
www.vmi.edu/cadet-life/health-and-safety/emergency-management

VMI is committed to informing the community of an emergency, disaster or potential disaster immediately upon determining the nature of the emergency. It is important for you to take an active role in staying informed.

VMI takes a proactive approach to effective communication through the VMI Mass Notification system, which allows VMI to instantly send emergency information to users via text messaging, email, and a phone call to its community. This is a no-cost service. Cadets, faculty, and staff have the opportunity to participate in or opt out of this program during the registration process. VMI encourages everyone in the VMI community to sign up for this service to receive immediate alerts when threatening situations arise such as natural disasters, fires, bomb threats, or acts of violence.

Reach Out App

The VMI Reach Out app provides users with safety and security information. The home page on the app displays icons that direct users to information, reporting contacts, and services they may need.

Users need only tap the icon to access information concerning police, emergency services, the Title IX coordinator, chaplain, infirmary, and cadet counseling. The app also provides direct hotlines for support organizations such as Project Horizon, which assists victims of dating, domestic, and sexual violence.

The app can be downloaded free of charge from the Apple app store and from Google Play. Search for the “Reach Out Editions” app, download it, and select “Virginia Military Institute” when prompted. VMI encourages all cadets to have this safety app on their mobile phones.

Sexual Misconduct Prevention
www.vmi.edu/G002
www.vmi.edu/G016

The abuse of alcohol and sexual misconduct often go hand in hand, with alcohol being involved in 80% of sexual assaults that occur on college campuses. As with alcohol abuse, VMI takes a
proactive stance on preventing sexual misconduct, emphasizing safe choices, responsible behavior, and concern for the welfare of others. Throughout their cadetships, cadets receive training on bystander intervention and sexual misconduct prevention.

VMI works closely with Project Horizon, a local organization whose purpose is to reduce dating, domestic, and sexual violence. The Institute has a memorandum of understanding with Project Horizon, ensuring that its resources are available to cadets, faculty, and staff, and that all are informed of its services. The Center for Cadet Counseling and the chaplain’s office are also available 24/7 for cadet support.

VMI’s policies concerning alcohol abuse and sexual misconduct are outlined in GOs 2 and 16 and apply to cadets and employees, on and off post.

Outside the judicial system, the maximum penalty for cadet violations of either policy is normally dismissal from the Institute. Cadets are encouraged to report offenders to school officials or law enforcement, as VMI is committed to upholding victims’ rights when a crime occurs. New cadets and their parents should familiarize themselves with both orders prior to matriculation.

## Health and Wellness

### Infirmary

**www.vmi.edu/infirmary**

A modern infirmary, with 24-hour nursing provided, is located on post. The infirmary offers full primary care services in a confidential setting. A doctor and nurse practitioner are available daily. There is no charge for infirmary visits or the medical care provided there. All medical conditions that must be treated off post are treated at the cadet’s expense. Emergencies are referred to the local hospital, Carilion Rockbridge Community Hospital.

Cadets and parents should ask their family medical providers to inform the infirmary of any mental or physical health concerns that may affect cadets while at VMI.

Cadets are permitted to keep personal prescriptions and over-the-counter medications in their rooms. Many routinely prescribed medications are available on post at no charge.

A team of local orthopedists visits VMI weekly to treat and assess cadet injuries, both sports and non-sports related. Those visits are billed to the cadet’s insurance carrier.

Free flu shots are offered to cadets in the fall.

It is strongly recommended that any cadet not covered by the parents’ health insurance purchase a personal health insurance policy.

Each cadet is automatically enrolled in an accident insurance policy which will cover up to $5,000 for an injury incurred while participating in official VMI activities. All international students are assessed a mandatory health insurance fee which covers the cost of a student medical insurance policy. Call the Post Infirmary at 540-464-7218 for additional information.

### Mental Health

**www.vmi.edu/counseling**

The Center for Cadet Counseling, located on the second floor of the post hospital, stands ready to assist cadets with their mental health needs. Among the center’s many offerings are health and wellness programs; free, confidential individual assessment and counseling; crisis intervention; and consultation.

The professional and licensed staff at the Center for Cadet Counseling view cadets from a strength-based perspective and routinely encourage cadets to develop resilience skills to help them bounce back.

Free flu shots are offered to cadets every fall.—VMI Photo by Kelly Nye.
more quickly from adversity and the rigors of the VMI system. Frequent health and wellness topics of interest to cadets include maintaining emotional wellness, resilience, stress management, substance abuse prevention, and building healthy relationships.

For more information, please call 540-464-7667.

Nutrition

Parkhurst Dining, which manages all of the Institute’s food service operations, emphasizes fresh, locally sourced ingredients. Crozet Hall offers gluten-free and allergen-free options for cadets, along with vegetarian fare.

Proper nutrition is vital for all cadets, but especially for new cadets, who are adjusting to the rigors of the Rat Line, while also adjusting to the physical challenges of military training and the intense demands of college-level academics. Parents should encourage their cadets to take nutrition seriously and to seek help if necessary.

Extracurriculars

At VMI, opportunities for cadet engagement in sports and activities abound. Options are varied, and if a cadet would like to start a new club, he or she is welcome to do so. All club sports and activities are cadet-run, providing members of the Corps with a wide variety of leadership roles.

NCAA Sports

VMI competes in Division I of the National Collegiate Athletic Association (NCAA), and several sports had very strong seasons during the 2020–21 academic year.

Highlights of the most recent athletic season include the Keydet football team compiling a 6-2 record and winning the Southern Conference championship for the first time since 1977, as well as making their first-ever appearance in the Football Championship Subdivision (FCS) playoffs. Two coaches—football’s Scott Wachenheim and basketball’s Dan Earl—were named Southern Conference coach of the year, and Wachenheim was also named FCS coach of the year. Basketball’s Greg Parham ’21 joined the 1,000-point club, and track and field athletes set new records. Ariana Ruffin ’21 won the indoor 400-meter title and the women’s 4x400 group, comprised of Eliza Brooks ’22, Autumn Parson ’22, Ahliyah Williams ’22 and Ruffin, broke the school record at the spring SoCon Outdoor championships.

The Institute fields men’s teams for baseball, basketball, cross country, football, lacrosse, rifle, soccer, swimming and diving, track and field, and wrestling. For women, NCAA sports offered are cross country, rifle, soccer, swimming and diving, track and field, and water polo. In addition to scholarship and recruited athletes, there are tryouts at the start of each NCAA season for cadets of all classes to earn a place on VMI’s NCAA teams.

Club Sports

VMI offers numerous club sports, including but not limited to basketball, lacrosse, golf, and running.
In many cases, VMI offers both NCAA and club versions of a sport, so cadets who are not NCAA athletes can still participate in their chosen sport. This is true for wrestling, basketball, lacrosse, and soccer.

All club sports welcome beginners, so parents should encourage their cadets to try something new. There is no additional fee for participation in club sports. In the spring of 2021, club sports attracted over 600 cadets. Club sports are well coached and well resourced.

Clubs and activities

Cadet activities are as varied as cadets themselves. Music is very much a part of life at VMI, as evidenced by the Regimental Band, Institute Brass, the Pipe and Drum Band, Glee Club, and more. Band Company is one of the 10 companies which make up the Corps of Cadets, and any cadet is welcome to participate in the Regimental Band.

Community service is a key theme of many cadet activities such as EMTs, Lexington Firefighters, Building BRIDGES, and more. Other clubs, such as the Fishing Club and Ducks Unlimited, mix service with enjoyable activities. Still others, such as VMI Theatre, are primarily about fun and camaraderie.

No matter what activity a cadet might enjoy for relaxation and fellowship, chances are good it can be found at VMI.

Religious Observance

The primary mission of the VMI Chaplain’s Office is to support and accommodate the religious convictions of all cadets regardless of their faith. Many cadets participate in faith communities in and around the Lexington area, and the Chaplain’s Office serves as point of contact to facilitate these relationships. Part of the affiliation with local faith communities includes “adopt-a-rat” programs, which are organized through the individual churches and fellowships.

An on-post, nondenominational chapel service is held each Sunday evening during the academic year, and various faith-based fellowships and meetings take place each week. The Chaplain’s Office also provides opportunities for mission trips, conferences, and retreats for various faith groups throughout the course of the academic year. Above all, the Chaplain’s Office works to accommodate the religious needs of all cadets and provides pastoral care and mentoring, regardless of religious affiliation.
VMI’s academic support offices have one purpose: to further cadet success. All cadets are encouraged to take advantage of the assistance provided. There is no extra charge for any academic support service at VMI.

**Miller Academic Center**

[www.vmi.edu/mac](http://www.vmi.edu/mac)

The Miller Academic Center (MAC) provides the tools and resources needed to help cadets achieve their academic goals. Group study sessions, Academic Saturdays, academic coaching, and virtual tutoring are among many of the services available through the MAC. Cadets who consistently utilize the MAC during their time at VMI will learn to set and achieve specific academic goals through guided instruction on time management and learning strategies.

Parents should remind their cadets that asking for help is not a sign of weakness. The transition from high school to college is not easy due to faculty expectations that students be able to process, synthesize, and apply the course content in a variety of ways.

The Center plans to offer more in-person academic success workshops in the 2021–22 academic year. MAC staff is available by appointment from 8 a.m.–4:30 p.m., Monday to Friday. Use the online scheduling system WCONLINE at www.vmi.mywconline.net for appointments.

**Writing Center**

215 Carroll Hall
[www.vmi.edu/writingcenter](http://www.vmi.edu/writingcenter)

The Writing Center extends and complements the classroom-based writing instruction at VMI by providing assistance with all stages of the writing process, from choosing a topic to polishing a final draft. Cadets of all majors and all class years are encouraged to utilize the center’s services.

The center serves as a space for both professional and cadet consultants to offer feedback on all forms of writing, including essays, lab reports, electronic portfolios, honors theses, presentations, speeches, and creative writing assignments.

While adhering to the Honor Code and work-for-grade policy, the center helps cadets develop the skills necessary to edit and proofread their own writing.

**Mathematics Education and Resource Center (MERC)**

600 level, Preston Library
[www.vmi.edu/merc](http://www.vmi.edu/merc)

The Mathematics Education and Resource Center’s mission is to support the cadet Corps in their pursuit of mathematical studies, engage VMI faculty and staff in their goals of maintaining rigor and excellence in their respective disciplines, and work with the community in their desire for productive, inspired, and healthy citizens. The Open Mathematics Laboratory (OML) is free and open to all cadets in need of help with mathematics.

Professional adult and STEM-major cadet tutors assist with math assignments from a variety of classes, including but not limited to Math That Matters, Calculus and Analytic Geometry, Fundamentals of Matrix Algebra, Probability & Statistics for Engineers, and Differential Equations.

Scheduled one-on-one tutoring is available Monday–Friday 8 a.m.–12 p.m. Additionally, walk-ins are welcome, no appointments necessary, during Monday–Thursday 12 p.m.–4 p.m. and Sunday–Thursday 6 p.m.–11 p.m.

**VMI Center for Undergraduate Research**

[www.vmi.edu/vcur](http://www.vmi.edu/vcur)

The mission of the VMI Center for Undergraduate Research (VCUR) is to promote and facilitate faculty-mentored undergraduate research and foster the development of a culture of undergraduate research at VMI. VCUR operates on the premise that some of the most enduring, meaningful academic experiences of college students come through opportunities to be mentored one-on-one by faculty outside the classroom, while also believing in the merit of research and other inquiry-based experiences within a more traditional classroom setting.

VCUR programs include an annual Undergraduate Research Symposium held on post for cadets to present their research; the Summer Undergraduate Research Institute for cadets interested in participating in mentored research during the summer; and a program to provide funding support to cadets.
presenting their research at professional meetings, conducting research in the field, or purchasing research supplies.

**Office of Career Services**

311 Carroll Hall
www.vmi.edu/academics/support/career-services

The Office of Career Services seeks to meet the needs of every cadet, whether commissioning or non-commissioning, with activities, workshops, and individualized counseling designed to identify and build upon career-related strengths and interests. Staff with the Office of Career Services are available throughout the cadetship to assist not only with identification of strengths and interests, but also internship placement, resume writing, and job interviews. Emphasis is placed on preparation for long-term career development and life design.

Online resources available to all cadets include Handshake, where cadets can receive personalized job recommendations, register for events, and schedule appointments with a career counselor. The Office of Career Services also offers a full complement of online tools designed to identify a wide variety of careers possible for each major. This partnership offers cadets and alumni prep courses at a highly discounted rate.

Each fall and spring, VMI hosts an annual Career Fair, with a wide mix of employers represented. The Office of Career Services can assist cadets in making the most of this opportunity with mock interviews, guidance on the proper use of social media, and more.

No matter what their plans after graduation, cadets should visit the Office of Career Services as early in their cadetships as possible.

**Center for Leadership and Ethics**

www.vmi.edu/cle

VMI’s Center for Leadership and Ethics educates, engages, and inspires the Corps of Cadets and faculty and staff in leadership and character development and shares insights gleaned from VMI’s programs with a broader national audience.

The Center’s programming falls into three broad mission sets: cadet co-curricular programs, curricular leader development, and strategic engagement. These mission sets provide opportunities to develop new skills and enhance leadership learning.

Cadet Co-Curricular Programs focus on engaging and inspiring members of the Corps of Cadets. Several programs incorporate experiential learning, critical thinking, and engagement opportunities.

The Center conducts leader development programs for cadets and employees. LEAD344 Leadership in Organizations, a mandatory core curriculum class for all cadets, falls under the direction of the Center’s director, Col. Dave R. Gray, Ph.D., with sections taught by a multi-disciplinary group of tenured and adjunct faculty known as leadership fellows.

To support employees, the Center conducts a progressive series of core professional development programs and workshops. These sessions enhance interpersonal communications, supervisory skills, teaching, and leadership skills.

Leadership Resource Publications: The Center is the proponent for publications that explain VMI’s cadet leader development system, including:

- **VMI Leader Journey**—This VMI publication provides an overview of the VMI system of leader development across the entire four-year cadetship.
- **Cadet Leadership Opportunities Inventory**—A listing of every cadet leadership position by class year and role with descriptions, qualifications, and how to apply.
- **Career Competency Module**—manual provides a handy reference for all life-skills topics covered in the online course.

Strategic engagement involves the Center’s conferences, speakers, and symposiums to examine topics of national importance. Strategic engagement is essential to VMI culture and emphasizes networking and a mutual exchange of ideas across our community.

Begun in the fall of 2019, the Center produces “The VMI Leader Journey” podcast, which features leadership insights gleaned from cadets, alumni, and VIP speakers. Our interviews explore leadership practices and provide another means of emphasizing VMI’s system of leader development.

Conferences, symposia, and speaker series engage outside professionals, subject matter experts, and leading practitioners with the VMI community.

Kellen Reeves ’21, a chemistry major, holds one of his reactions towards the synthesis of a novel cobaloxime complex.—VMI Photo by Kelly Nye.
These activities are free for cadets, faculty, and staff. The annual Leadership Conference will take place Nov. 1–2, 2021.

Requirements to Graduate
www.vmi.edu/GO66

All cadets should familiarize themselves with GO 66, which outlines the requirements that must be met for cadets to participate in commencement and receive degrees during the commencement ceremony, traditionally held on May 16 of each year.

Note: This does not impact or change the “10-hour rule.” This only applies to cadets being able to sit on the floor and cross the stage during the May 16 commencement ceremony.

Cadets are responsible for meeting all degree and graduation requirements. In order to receive their degrees, cadets must have a conduct record that is satisfactory to the superintendent, be confirmed by the academic board, and complete all course requirements and grade-point average requirements. They also must have been in residence at VMI for at least three years.

If you are concerned that your 1st Class cadet may not meet degree requirements in time to graduate May 16, you and your cadet should be aware of the “six-hour rule” and the “10-hour rule.”

Cadets who are within six credit hours of completing degree requirements may submit an appeal to the Committee on Academic Appeals, which will consider the appeal if there are demonstrated extenuating circumstances, and if the cadet is a full-time student at VMI in the semester preceding graduation, with a 2.0 or above cumulative and major GPA, and provides proof of summer preregistration in approved classes.

Note: Approval of an appeal is exception based and will be granted only under conditions of very clear extenuating circumstances.

If the committee grants the appeal, the cadet will be allowed to participate in the graduation ceremony May 16 but will not receive a degree until requirements have been met.

Cadets who are within 10 credit hours of completing degree requirements; with a cumulative and major GPA of at least 2.0; have six semesters in residence at VMI; and are in good disciplinary and academic standing may complete the remaining hours at another college and transfer the credits to VMI. These cadets will receive their degrees after their graduation requirements have been met and may then plan to participate in May, September, December, or January graduation ceremonies.

Financial Literacy
www.vmi.edu/about/offices-a-z/financial-aid/financial-literacy

The Southern Association of Colleges and Schools’ Commission on Colleges, which gives VMI accreditation, requires schools to provide financial literacy information to student loan borrowers. Financial literacy is an important part of understanding financial aid and other issues cadets may encounter during their time at the Institute.

International Programs/Study Abroad
www.vmi.edu/ip

The Office of International Programs (OIP) provides cadets with the global perspective and cultural competence required to operate in an increasingly interconnected and interdependent world. OIP does so through individual advising to help cadets choose an international program that best fits their personal, academic, and career goals.

International programs include semester study abroad, summer study abroad, military academy exchanges, internship and research opportunities, and cultural exchanges and study tours that are open to all cadets, including STEM majors, NCAA athletes, and those who hold rank in the Corps. Cadets interested in participating in an international program can do so as early as the summer after their 4th Class year. They are encouraged to come by OIP at the beginning of the fall semester to learn more about their options and, if they decide to pursue it, notify their academic advisors of their plans as soon as possible.

Despite the ongoing coronavirus, OIP is open for business and cadets are studying abroad. Each request to study abroad is considered individually and approval is based on pandemic-related restrictions in the host country and VMI’s International Travel Policy (GO 73).

In academic year 2019–20 (the last before COVID-19 shut it down), 163 VMI cadets studied in or visited 22 different countries: Argentina, Belgium, China, Costa Rica, Czech Republic, Ecuador, France, Germany, Greece, Ireland, Italy, Jordan, Lithuania, Morocco, New Zealand, Poland, Slovenia, Spain, Taiwan (ROC), Tanzania, United Kingdom, and Vietnam.

Semester study abroad requires a minimum grade-point average of 2.5.
Summer study abroad requires a cadet to be in good academic standing (cumulative GPA of 2.0).

Important dates for study abroad:
- Spring and summer program application cycle opens: Aug. 30
- Study Abroad Fair: Sept. 23, 6–8 p.m. on the second floor of Crozet Hall
- Spring semester program deadline: rolling until filled but usually middle to late October
- Summer program deadline: registered by mid-January and committed by mid-February
- Fall semester program deadline: rolling until filled but usually middle to late April

The cost of study-abroad programs varies greatly, and it is important to note that financial aid, institutional aid, and scholarships follow cadets when they go overseas on semester study abroad programs. This is not always the case for summer study abroad; however, VMI offers a number of partial scholarships that are available through a competitive process. There are also scholarship opportunities for Pell Grant recipients and numerous national scholarship opportunities for cadets interested in pursuing immersive critical language programs.

Additionally, VMI has expanded its military exchange programs and there are now opportunities available in the U.K., France, Germany, Hungary, Japan, Lithuania, Poland, Romania, South Korea, and Taiwan. The only additional costs are travel expenses. Cadets interested in pursuing any of these scholarship or exchange opportunities should contact Col. David Hall at 540-464-7350, halldb@vmi.edu or Mrs. Patricia Hardin at 540-464-7421, hardinpd@vmi.edu for more information.

Meredith First Female Regimental Commander
Thanks to her “shoot for the moon” approach, Kasey Meredith ’22 has been named first captain and regimental commander, the highest-ranking position a cadet can earn, for the 2021–22 academic year.

A native of Johnstown, Pennsylvania, Meredith is an international studies major, with a minor in Spanish. After graduation, she plans to commission into the Marine Corps.

She is the 188th regimental commander and the first female in VMI’s 182-year history to hold the position.

To be selected as regimental commander, Meredith went through a rigorous interview process, including an individual interview with the then-interim superintendent.

Maj. Gen. Cedric T. Wins ’85, superintendent, said that Meredith consistently rose to the top throughout the selection process.

“Cadet Meredith has distinguished herself as a strong leader during her time at VMI,” said Wins. “The regimental commander plays an important role in the development of future leaders. Ms. Meredith embodies the VMI values of honor, integrity, self-discipline, leadership and is well-suited to make a positive impact on the Corps of Cadets. I look forward to watching her take command.”

Meredith assumed her role as regimental commander at a change of command ceremony on May 14, 2021.
Parades

The Corps of Cadets marches in full parade on many Friday afternoons and certain Saturday mornings during the school year. These parades—military reviews of the cadet regiment by the superintendent—are open to the public and display the level of discipline, order, and uniformity the cadets train hard to achieve. Witness one of the longest-held traditions at VMI on most Friday afternoons at 4:35 and select Saturday mornings at 10:30. For the full schedule of parades, check the calendar at www.vmi.edu.

Parking

Parking spaces across post not otherwise designated may be used by visitors to the Institute, although visitors should be aware that ongoing construction can limit the availability of on-post parking.

Free parking is also available on city streets. The two-hour time limit does not apply on weekends. No parking is allowed on Diamond and Randolph streets as spaces on those streets are reserved for residents, and violators will be ticketed.

On home football game days, off-post parking will be available, with locations and times to be posted on the vmi.edu home page. Shuttle service will run continuously between the parking lot and Cameron Hall.

Game Day

www.vmi.edu/gameday

Game day tailgating is one of VMI’s most memorable traditions. Tailgaters must use the Jordan’s Point entrance and, in good weather, may park on the Parade Ground for a small fee. Visitors are discouraged from bringing pets onto post, except for service dogs.

Get up-to-the-minute information about weather, traffic, parking, and more on your cell phone. Text the word “Keydet” to 772-95.
Summer Furlough

Summer furlough begins at the conclusion of the graduation ceremony May 16. VMI policy prohibits departures prior to graduation except in the case of family emergencies and graduations of immediate family members. Medical appointments and surgeries must be scheduled after May 16. Cadets seeking internships and summer jobs must not accept positions requiring a start earlier than May 16.

Important Information

Furlough Protocol: Cadets and families must schedule travel times, family events, and medical appointments to avoid conflicts with Corps requirements and responsibilities. Please use the following information to make plans and take particular care to build in adequate travel time to meet VMI’s departure and arrival requirements. Cadets may use Academic Days only to extend a furlough and may not depart VMI until their scheduled classes are completed. Note that cadets’ individual exam schedules may vary; talk to your cadet before scheduling end-of-semester travel.

Critical dates—Academic Year 2021–22

Dates subject to change. Additional dates for the academic year, including furloughs, will at www.vmi.edu as they become available. Any changes to the calendar will be noted on the website.

Matriculation: Aug. 21
Fall classes begin: Aug. 31
Parents Weekend: Oct. 8–10
Founders Day: Nov. 11
Ring Figure: Nov. 19
Exams: Dec. 16–21
December Commissioning Ceremony: Dec. 20
December Graduation: Dec. 21
Spring classes begin: Jan. 18
Exams: May 6–11
Commissioning Ceremony: May 15
Commencement: May 16

Connect with VMI

facebook.com/vmi1839
@vmi1839
@virginia_military_institute
vminews.tumblr.com

For the most accurate information and event updates, please visit www.vmi.edu.

Additional photos and videos can be found on Flickr and YouTube.
Important Contacts

540 area code
Contact a Cadet (Visitor Center) .... 464-7306

Academic Information
Dean of the Faculty .................. 464-7212
Academic Advising .................. 464-7741
Registrar ............................. 464-7213
Summer Session Office .............. 464-7319

General Information
Admissions Office .................... 464-7211
Athletic Ticket Office ................. 464-7266
Visitor Center ........................ 464-7306
VMI Bookstore ....................... 464-7637
VMI Museum .......................... 464-7334

Cadet Support
Guard Room ........................... 464-7294
Athletic Advising ..................... 464-7222
Chaplain’s Office ..................... 464-7390
Infirmary .............................. 464-7218
Cadet Counseling .................... 464-7667
Financial Aid .......................... 464-7208

Information Technology ............ 464-7341
Anonymous Reporting .............. 464-7702
Inspector General/Title IX ......... 464-7072
Office of Career Services .......... 464-7560
Postal Services ....................... 464-7745
The Bomb (VMI yearbook) ......... 464-7325
Writing Center ....................... 464-7045

Administrative Offices
Chief of Diversity .................... 464-7789
Chief of Staff ........................ 464-7104
Commandant’s Office ............... 464-7313
Dean of the Faculty ................. 464-7212
Deputy Commandant & Officer-in-Charge ................. 464-7314
Office of the Superintendent ..... 464-7311
Sergeant Major, Corps of Cadets .. 464-7293
Student Accounting ................. 464-7217
VMI Police (non-emergency) ...... 464-7017

Parents Council
Rob and Candy Diamond ............. parents council@vmi.edu

To mail a package:
Cadet (followed by name)
510 Burma Road
Virginia Military Institute
VMI Box (followed by box number)
Lexington, VA 24450

To mail cards and letters:
Cadet (followed by name)
Virginia Military Institute
VMI Box (followed by box number)
Lexington, VA 24450-0304

ROTC Programs
U.S. Army ............................ 464-7351
U.S. Navy/Marine Corps ............ 464-7275

The Virginia Military Institute is committed to providing an environment that emphasizes the dignity and worth of every member of its community and that is free from harassment and discrimination based on race, sex, color, national origin, religion, age, veteran status, sexual orientation, pregnancy, genetic information, against otherwise qualified persons with disabilities, or based on any other status protected by law. In pursuit of this goal, any question of impermissible discrimination on these bases will be addressed with efficiency and energy and in accordance with VMI General Order 16. General Order 16 addresses complaints or reports of retaliation against those who have opposed practices prohibited by General Order 16, those who have filed complaints or reports of prohibited practices, and those who have testified or otherwise participated in enforcement of General Order 16. Questions regarding discrimination prohibited by Title IX of the Education Amendments of 1972, or other federal law, may be referred to the VMI Inspector General and Title IX Coordinator, 212 Carroll Hall, VMI, Lexington, VA 24450, (540) 464-7072. Any cadet or prospective cadet having questions about disability services for students should contact the Director of the Center for Cadet Counseling and Disability Services, 418 Institute Hall, 2nd floor, Post Infirmary, Lexington, Va. 24450, (540) 464-7160. For employment-related disability services, contact the Americans with Disabilities Act Coordinator in the VMI Human Resources Office, Lexington, VA 24450, (540) 464-7322.

Front cover and back cover—VMI Photos by Kelly Nye and Eric Moore.